



Joe M. Allbaugh, Former FEMA Director, Joins Emergent BioSolutions' Board Of Directors

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Emergency Preparedness Expert to Assist Emergent's Commitment to Protecting Military and First Responders Against Biological Threats

GAITHERSBURG, MD., July 12, 2006 -- Emergent BioSolutions today announced that Joe M. Allbaugh, who served as the Director of the Federal Emergency Management Agency (FEMA) under President George W. Bush from 2001 to 2003, has joined its Board of Directors.

"Mr. Allbaugh is a recognized leader in emergency response and preparedness with a distinguished career in public service at all levels of government and we are very pleased that he has agreed to join our Board of Directors," said Fuad El-Hibri, Chairman and Chief Executive Officer of Emergent BioSolutions. "Given his involvement in shaping emergency response during times of national crisis, Mr. Allbaugh brings a wealth of knowledge and expertise to our board and his insights will be invaluable as we continue to expand all aspects of our business."

As the Director of FEMA, Mr. Allbaugh was responsible for coordinating the federal government's \$8.8 billion response and recovery effort following the September 11, 2001 terrorist attacks. Earlier in his career, while serving as Governor Bush's Chief of Staff and the State of Texas' lead on emergency response, Mr. Allbaugh oversaw nine presidential disaster declarations and more than 20 state-level emergencies. Prior to serving as FEMA Director, Mr. Allbaugh was the National Campaign Manager for Bush-Cheney 2000, Inc. and served as Chief of Staff to Governor Bush in Texas and as Deputy Secretary of the Oklahoma Department of Transportation.

"Emergent's vision in creating and developing products that protect military personnel and domestic first responders from biological threats is a necessary and invaluable part of the nation's emergency preparedness efforts," said Mr. Allbaugh. "I look forward to helping guide Emergent in its commitment to protecting us from the threat of bioterrorist agents."

Since March 2003, Mr. Allbaugh has served as President and CEO of The Allbaugh Company, LLC, a Washington, D.C.-based corporate strategy and consulting firm with offices in Austin, Texas and Oklahoma City, Oklahoma. A native of Blackwell, Oklahoma, Mr. Allbaugh earned a Bachelor of Arts in Political Science from Oklahoma State University.

About Emergent BioSolutions Inc.

Emergent BioSolutions Inc. is a biopharmaceutical company dedicated to protecting life through the development, manufacture, and commercialization of immunobiotics™, which are novel products that direct the immune system to prevent and treat life-threatening diseases. These include products for prophylactic and therapeutic use against serious diseases where there exists significant unmet or underserved medical needs and against biological agents which may potentially be used as weapons of bioterrorism. The Company currently employs more than 450 people with sites in Maryland, Michigan, the United Kingdom, Germany, and the Republic of Singapore. More information about Emergent BioSolutions is available at www.emergentbiosolutions.com.

Media Contact:
Robert G. Burrows
301-944-0108